

Officer In Charge of Construction (OICC) China Lake

Naval Facilities Engineering Systems Command (NAVFAC) Southwest

Naval Air Weapons Station (NAWS) China Lake

City of Ridgecrest

China Lake Earthquake Recovery Virtual Industry Forum

27 January 2021

Ridgecrest, CA

DISCLAIMER: Information presented at the Virtual Industry Forum was pre-decisional. The purpose of the forum was to present China Lake Earthquake Recovery information to parties interested in the Recovery efforts as well as introduce the 14 MACC Contractors that will be bidding on the FY21 MILCON program. The Government is not bound by any of the information provided or received during this forum.

Base Access and Installation Questions

Question: How long does it take to get badging?

Answer: Short answer, approx. 2 weeks from when paperwork is submitted. If all paperwork is complete, takes around 3-10 mins at the Pass & ID Office. Recently reduced timeframe waiting by adding staff and resources. If you have a bunch of contractors on base, you have to have a Common Access Card or DBIDS credential. If not familiar, reach out. In order to do that, you need a sponsor (with a CAC card) to submit paperwork to Pass & ID office. Need to a) make sure Identification is good to go, and b) Criminal background check. Key problems: Not having correct forms, incorrect filling out, not knowing sponsor. Removed a LOT of barriers. We are at the bare minimum requirements by the Government to speed this up. Further questions: Direct to CAPT Vaughan.

<u>Question</u>: I'm retired Navy – can I be the sponsor for my team? <u>Answer</u>: Only employees of China Lake can sponsor official access. Government representatives sponsor all non-affiliated contractor access. **Question:** How is base access provided for delivery drivers such as long haul truckers? Driver information is not usually known 2 weeks in advance to get DBIDS access. Is there a temporary pass process for these instances?

Answer: Officer In Charge of Construction (OICC) personnel will be given escort privileges which will allow them to escort non-badged truck driver's onto the installation. OICC personnel will be required to notify China Lake Naval Security Force (NSF) of the delivery; deliveries with 5 or more vehicles will require a min of two escorts.

Any access desired for a duration under 30 days can be processed without the presence of the visitor and picked up by the sponsor or listed POC and can be done without 2 weeks advanced notice. Persons can be sponsored for unescorted and escorted access. Escorted access does not require vetting or identity proofing. In this case, the visitor is required to remain under escort the entire time they are on the installation. A badge request is still required for sponsorship but the process of issuance is simplified alleviating the need for the visitor to be present.

Question: For gate clearances that have been submitted that are rejected, is the reasoning for the rejection sent also through the sponsor? That way we would know going forward things that would disqualify entry.

Answer: Sponsors can be advised that a person is unfavorable but anything pertaining to a person's criminal history cannot be shared. That information can only be disclosed to the subject of record. All vetting is completed at the Commander Navy Region Southwest level. Once returned, China Lake Installation personnel can further vet the individual and clear them for access if they meet Commander Naval Installation Command (Washington D.C.) criteria. If NAWS China Lake can't approve access, the individual and sponsor will be notified. Sending in the required paperwork two weeks prior ensures NAWS China Lake has adequate time to vet individuals whose application is initially denied by Navy Region South West Security department.

Small Business and Labor Questions

Question: We are a Small Business with specialized bracing solutions for seismic areas with proven capability in earthquakes up to 7.8M with zero failures of bracing partition walls and suspended ceilings. We do not install these products but sell to installers. Can we participate in these programs? How do we do that? Is it permissible for contractors to substitute us for conventional systems after the bids are awarded?

Answer: You can be part of these programs. Contact the POC's listed on the MACC Contractor slides for subcontracting opportunities in the brief. Submit proposals for products through Prime Contractors who will work with applicable Government SMEs to evaluate.

Question: Have the 2 reserved SB MACC contracts been awarded? **Answer:** Yes they have and the POC's are in the presentation.

Question: Will the Government be utilizing the NAVFAC SW Habitat Enhancement MASC with remaining capacity left?

Answer: This is an environmental contract, where Task Orders are awarded by the FEC in SW (San Diego), rather than out in the field at China Lake. If there is habitat enhancement effort needed in CL, we would identify those projects to the FEC and fit them into the vehicles we have, including this one.

Question: It seems that SB goals have been reduced recently NAVFAC-wide, and why? **Answer:** NAVFAC SW Prime Contract Small Business goals have not gone down in FY20 and FY21, but rather increased. The Small Business Subcontracting goals included in unrestricted source selections have remained constant in FY20 and FY21.

Question: If a general contractor comes in with a higher cost, but higher small business participation, is there any consideration given to the higher cost? **Answer:** If we elect to go with a best-value trade-off, criteria are listed up-front. We worked with our contractors to come up with criteria to do that. Small business partnerships are included in their general plan, and have targets. At task-order level, we typically do not include a small business best-value criteria. On a trade-off, we will clearly state what the factors are in the solicitation.

Question: Do the MACC's have specific goals for local hire and local sub-contracting? **Answer:** The large business MACC contractors have a Small Business Subcontracting Plans incorporated into their contract with established goals. However, the small business goals are not specifically set aside for local small businesses. Local small businesses are encouraged to be proactive and market themselves to all MACC prime contractors with full capabilities.

Question: If a small business has a GSA contract, is that useful? Or do requirements still need to be solicited for bids?

<u>Answer:</u> GSA has a suite of schedules that can be used by us toward our needs. However, we typically use NAVFAC Southwest Indefinite Delivery contracts both awarded regionally at the FEC in San Diego and locally in China Lake that specifically target our requirements. Task Order are let off of these contracts for project specific work. Those Task Orders are solicited to just those contractors that hold the basic Indefinite Delivery contracts.

Question: If a small business has a GSA Contract for Buildings and Facility Maintenance (which provides for Electrical Services & products), is that something useful to Contracting Officers? Or do the requirements and solicitations still need to be posted for bids? We are currently working to get a GSA Contract Submission put together.

Answer: NAVFAC can utilize but typically do not use for Facility Service and Construction contracts. See previous answer.

Question: Local labor question: Specific social economic groups. How do you get the word out? Community Colleges have many resources.

<u>Answer:</u> Really important for people who want to do business with the Navy to understand the process. Need to know how to look up solicitations. www.beta.sam.gov will clearly specify if

the solicitation is set aside for small business, or open to full competition. If not sure, send to local Procurement and Technical Assistance (PTAC) assistance.

Question: What, if any, apprenticeship participation requirements/goals are in place for the EQ recovery projects?

<u>Answer</u>: There is no requirements in NAVFAC contracts. Recommend reaching out to Prime Contractors to see if they individual have company goals.

Acquisition Questions

Question: Where online is the MACC Contractor list? Answer: MACC contractor summary can be found at this link: https://www.navfac.navy.mil/navfac worldwide/pacific/fecs/southwest/about us/our service s/capital improvements/naws-china-lake-earthquake-recovery.html The new MACC contractors that will compete for FY21 MILCON awards can be found in the presentation

found at this link:

https://www.navfac.navy.mil/navfac_worldwide/pacific/fecs/oicc_china_lake.html

Question: Can you provide contact information for all awards?

Answer: Current awardees are listed on the brief found at this link:

https://www.navfac.navy.mil/navfac_worldwide/pacific/fecs/oicc_china_lake.html

Question: Will the Navy be self-performing any of the work?

<u>Answer</u>: The initial earthquake response was partially supported with in house labor, but all major repair and replacement projects for the recovery effort are contracted.

Question: Who will be awarded P-1924 \$35M?

<u>Answer:</u> Barnhart-Reese Construction, Inc. All awarded MILCON projects are included in the industry forum brief which can be accessed via the following link: https://www.navfac.navy.mil/navfac_worldwide/pacific/fecs/oicc_china_lake.html

Question: Does the Government plan to use the Global Contingency Services MACC (GCSMACC) for any future requirements related to China Lake earthquake recovery efforts? **Answer:** This contract is being used for the Berthing camp only at this time.

Question: Where will MILCON opportunities be posted?

<u>Answer:</u> The remaining MILCON program will be entirely executed on the new MACC that was just awarded. Task Orders under the MACC will not be posted publically, with RFPs sent out directly to MACC holders. Please contact the POCs for each of those MACC primes. For other than China Lake work to be put on any of our MACC's, check the NAVFAC SW website at https://www.navfac.navy.mil/navfac_worldwide/pacific/fecs/southwest.html for upcoming work to be solicited. For any work not considered for one of our MACC's please monitor www.beta.sam.gov.

Question: Will you be issuing draft RFPs for all projects?

Answer: Yes, in the last year or so, NAVFAC is trying to move forward with engaging industry early, prior to issuing RFPs. Have found a lot of success in providing draft RFPs. It is paying off in that contractors get an opportunity to review and comment, plus gives an opportunity to know in advance what is coming and set up partnerships with subs. Intend to default to that, if time allows. On top of draft RFPs, look to engage with industry/MACC holders via 1v1 conversations.

Question: Central CA NAVFAC MACC awarded in 2020. Not included on POC slide. Will you be using these contracts?

<u>Answer:</u> This MACC can be used by multiple installations under SW to include China Lake. However, the \$2.5B MACC will primarily be used for the remaining major repair and replacement projects at China Lake. The PWD may use this tool for smaller projects and/or non-earthquake related projects in the future.

<u>Question</u>: Are there any more MACCs contemplated for upcoming work? <u>Answer:</u> As far as CL Recovery efforts, we have enough MACC capacity across several existing MACCs. For smaller projects, most of those go to current MACCs. Of course, MACCs run out of time and capacity, and always working on re-compete process. Keep an eye on beta.sam.gov for upcoming efforts.

Question: Best-value trade-off vs LPTA. What are your expectations for Best-value proposals? **Answer:** What we do in our Acquisition strategy early-on is decide if the project is large and complex enough, we will decide if Best Value is a better option than Lowest Price. Typically we don't use Low Price Technically Acceptable (LPTA). In large contracts, we typically use Best Value, and focus on factors that can differentiate between offerors, and that add value where a technical advantage might be worth a price premium. For lower-cost and/or less complex contracts, typically Lowest Price.

Question: Will there be any down-select process to reduce number of proposers? **Answer:** We're not looking to use that method for upcoming FY21 projects, but might be one of the task order streamlining elements for future task orders under our MACCs. We will stick with a couple best-value tradeoff factors rather than down-select.

Question: Are there any more MACCs contemplated for upcoming work? **Answer:** As far as CL Recovery efforts, we have enough MACC capacity across several existing MACCs. For smaller projects managed by the PWD, most of those go to current MACCs.

Design and Technical Questions

Question: What value do ICC-ESR and OSHPD OPM pre approvals have when offering products to Military projects?

Answer: NAVFAC may consider acceptance of OSHPD OPM pre-approvals as evidence that the product/assembly/application meets our seismic UFC requirements for risk category IV healthcare projects when used as indicated in the pre-approval. Anything that isn't directly covered in the code should have ICC-ESR approval per UFC 3-301-01 section 2-5.2, or needs to be vetted thru the Government for approval.

<u>Question</u>: Who are the 3rd party inspection agents for awarded contracts? <u>Answer</u>: We have staffed up the OICC in-house staff to perform these inspection, but also have Jacobs and Parson supporting when necessary.

<u>Question</u>: What workers are the 400 berthing camp units for? <u>Answer</u>: The housing is for all MACC contractors except for 2: South Airfield (who will have berthing provided separately) and Navy Magazine/Inert Storage.

Question: Do we need a business license from City?

<u>Answer:</u> (From the Ridgecrest City Manager) If you have an office within the city, or doing business inside the city, yes. If just doing work on the installation with no city presence, no.

<u>Question:</u> Have all projects been awarded for General Contractors? <u>Answer:</u> All contracts for OICC will be awarded to MACC contractors. PWD contracts will be awarded to General Contractors on various NAVFAC SW MACCs.

Question: We provide CAD GIS services. Will these be required for CL EQ Recovery Projects? **Answer:** From an OICC post-award perspective, we're not looking for these services from an outside activity. However, the primes may need these services so reach out to them.

Question: Are LEAN construction approaches something NAVFAC appreciates and are looking for?

<u>Answer:</u> To facilitate lean construction and increased collaboration, NAVFAC SW has implemented pre-solicitation MACC contractor engagement for the China Lake earthquake recovery program, including 1-on-1 meetings to receive input from the construction contractors prior to the formal solicitation of the DB RFPs.

Question: How is the design team evaluating components to increase speed of construction and install?

Answer: The design submittal is part of the Design-Build contract, so any utilization of indicated items would be done at that time and reviewed for technical acceptability. Design submittals will be submitted, and recommendations will be reviewed by NAVFAC engineers, then coordinated through OICC to determine if will be accepted.

Logistics and Housing Questions

Question: When are the contractors expected to come into RC to begin construction?

<u>Answer:</u> They're already here. We already started on P-1910, and held a second groundbreaking ceremony for 1916 last month. Those workers are here. Significant ramp up in late spring/early summer timeframe.

Question: Has there been a resolution to traveling in and out on the "two lane highway?" **Answer:** (From the City Manager) Not sure which one is being referred to, but CalTrans does not have any plans to widen the highway.

(From the OICC): The funds allocated toward this program were NOT allocated with any provisions to upgrade Highway 395.

Question: Berthing units are an excellent idea, but need quantity available to each contractor. Also, are there RV spaces available on base for use?

<u>Answer:</u> (From OICC): When the contracts are awarded, the contractors submit a schedule that includes their workforce personnel. Quantity units determined based on that, post contract award. A limited amount of RV spots are available on-site at the berthing camp. (From NAWS) DoD contract personnel and technical representatives have limited access to Morale Welfare and Recreation (MWR) Category 'C' programs like the RV Park with a stipulation that they must be "Working full time on the installation," pursuant to the Commanding Officer's approval. Currently the facility is only open for Active Duty and families due to COVID restrictions.

(From the City Manager): Yes, the fairgrounds do have availability. Will post POC online. Search "Kern County Fairgrounds Ridgecrest," also posted to City Webpage.

Question: When is the city of Ridgecrest expecting an influx of hotel demand? **Answer:** Expect noticeable influx mid-late summer that will be sustained for quite some time.